



TEXAS TECH UNIVERSITY SYSTEM
Facilities Planning and Construction

Re: 768 – Fiscal 2018 Semi-Annual HUB Report Supplemental Letter

Texas Tech University System (768) presents this supplemental letter to the semi-annual Historically Underutilized Business (HUB) report. This letter serves to recognize the University's additional efforts to increase HUB participation in the University's purchases and contracts. Texas Tech University System is committed to expanding our HUB participation through outreach efforts as briefly summarized below:

- Participated in the Museum Master Plan & Design Pre-Response Meeting for the Design Professional on September 6, 2017 to discuss and encourage HUB participation
- Attended the Basketball Practice Facility Pre-Response Meeting for the Construction Manager at Risk on September 13, 2017 to discuss and encourage HUB participation
- Attended the School of Veterinary Medicine Pre-Response Meeting for the Design Professional on November 28, 2017 to discuss and encourage HUB participation
- Attended the Semi-Annual HUB Training Forum conducted by Texas Tech University Procurement Services on December 13, 2017 to discuss construction opportunities and HUB subcontracting information
- Participated in the Athletic Dining Hall Pre-Response Meeting for the Construction Manager at Risk on December 20, 2017 to discuss and encourage the importance of HUB participation with their subcontractors
- Attended the Weeks Hall Pre-Response Meeting for the Construction Manager at Risk on December 20, 2017 to discuss and encourage the importance of HUB participation with their subcontractors

If you have any questions, please do not hesitate to contact me at 806-742-2116 or by email at robin.low@ttu.edu.

Sincerely,

A handwritten signature in red ink that reads "Michael S. Molina" with a stylized flourish at the end.

Michael S. Molina
Vice Chancellor
Texas Tech University System Historically Underutilized Business Coordinator