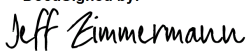


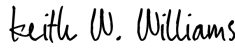


710 – Fiscal 2021 Annual HUB Report Supplemental Letter

The Texas A&M University System (A&M System) remains committed to make a good faith effort to provide equal access and opportunity to Historically Underutilized Businesses within the State of Texas. It is the policy of the A&M System to promote and encourage the use of HUBs for the acquisition of all goods and services through outreach in the State of Texas. Led by the Chancellor of the A&M System, this is a top-down administrative commitment for success. Below are examples of outreach efforts made throughout the year in support of the HUB Program.

- **Identified, promoted, and recruited HUBs for use throughout the A&M System and the System Offices by hosting, sponsoring, and attending forums, fairs, and events:**
 - Participated at the Houston Minority Supplier Development Council (HMSDC) EXPO 2020, November 18-19, 2020, Virtual
 - Participated at the D/FWMSDC – ACCESS 2021 Senator Royce West Spot Bid Fair – week of May 24, 2021 - Virtual
 - Participated at the D/FWMSDC – HARDHAT Construction Expo – June 22, 2021 – Dallas, TX
 - Participated at the Greater Houston Business Procurement Forum (GHBPF) each month promoting opportunities for all 11 Universities and 8 State Agencies of the A&M System, 4th Tuesday of each month, virtual
 - Participated at HUB Programs events for other state of Texas institutions and agencies.
- **Working closely with the Office of Facilities Planning & Construction (FP&C) and the System members to provide opportunities to HUBs for A&M System construction projects by posting, distributing, and promoting major construction projects:**
 - Hosted – Meet & Greet Sessions for various projects in Dallas, Houston, and Fort Worth Texas.
- **Collaborating with other state agencies through the Texas Universities HUB Coordinators Alliance (TUHCA), and Regional Black (RBCA) and Hispanic Contractors Association (RHCA):**
 - Attendance - TUHCA –January 27, 2021 – Virtual
 - Presenter - RBCA – July 8, 2021 – Dallas, TX
 - Presenter – RHCA – August 12, 2021 – Dallas, TX
- TMC3: Working with the Texas Medical Center (TMC) and other institutions on the TMC3 construction project by Vaughn Construction to ensure HUB participation.

DocuSigned by:

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 Jeff Zimmermann
 Director of Procurement and HUB Program

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 Keith W. Williams
 HUB Coordinator